

BRIDGING THE GAP STRATEGY							
	Approved Savings	2013/14	2014/15	2015/16	2016/17	2017/18	Total
MTFS Gap		1,244,800	1,437,900	1,149,622	717,751	491,351	3,796,624
Total Current MTFS Funding Deficit		1,244,800	1,437,900	1,149,622	717,751	491,351	3,796,624
Organisational changes							
Staff restructures							
- Public Protection		35,000					0
- Parks & Gardens (reduction of p/t post)		10,000					0
- Building Control (offset by inflation on income - see Appendix 3)		9,800					0
- Customer services / facilities management re-organisation			50,000				50,000
Built Environment Management Restructure		52,700	12,100				12,100
Economic Development Restructure		20,000					0
Revenues & Benefits Service Review		88,000					0
Car park retained organisation savings post GCC - car park income collectors		23,000					0
Retained organisation savings post GCC - target		150,000					0
Senior Management Team review			156,400	43,600			200,000
Shared Services							
Establishing Ubico with Cotswold District Council	*	91,700					0
Additional waste target				45,400			45,400
GO shared services							
- staff savings	*	221,800					0
- licensing savings	*	32,600					0
- ICT support and hosting costs	*	(53,200)					0
- procurement savings							
1. Treasury management	*	4,500					0
2. CIPFA Publications	*	1,000					0
3. Audit fee	*	35,000					0
Shared Project Management with Forest of Dean		19,600					0
Shared GIS with Forest of Dean		30,000					0
Commissioning							
L&C Review - AGM savings	*	50,000					0
L&C Review - trust savings		40,000	181,700	262,300	220,700	161,200	825,900
L&C Review - reduction in retained organisation				33,900	33,800		67,700
ICT Review - per business case to Cabinet 11/12/12			121,300	80,000			201,300
ICT Review - server room rationalisation / infrastructure savings			31,000	7,000			38,000
Ubico - business plan			30,000				30,000
Review of Arle Nursery						50,000	50,000
Green Environment			20,000				20,000
Revenues & Benefits Review			100,000	30,000			130,000
Public Protection & Private Sector Housing Review				120,000			120,000
Joint Management Unit for Waste						100,000	100,000
Income							
Planning fee income rise 15%		60,000					0
Townscape/Conservation planning advice		5,000					0
Fees & Charges Review inc. concessions				30,000			30,000
Asset Management							
Remove annual increase contribution to Programme Maintenance Reserve		200,000					0
Rationalisation of asset portfolio				30,000		30,000	60,000
Accommodation Strategy					100,000	100,000	200,000
Other							
Supplies & services savings							
1. Corporate training budget	*	2,000	2,000				2,000
2. LGA - reduced membership costs	*	300		300			300
3. Building Control		6,000					0
4. Target saving			10,000	10,000	10,000	10,000	40,000
Additional recharge to HRA / CBH post HRA reform & revision to SLAs		69,000					0
Single Advice Contract tender saving		22,000					0
Reduction in Everyman Grant	*		5,000	5,000			10,000
Reduction in grant to Oakley & Hesters Way Regeneration Partnerships	*	4,000	4,000	4,000			8,000
Community Development - reduction in operational budget		15,000					0
Additional allotment sites	*			5,000			5,000
Reduction in revenue contribution to capital outlay (RCCO)			200,000				200,000
Use of NHB to support Base Budget			450,000				450,000
Cheltenham Borough Homes contribution to Community Development			64,400				64,400
Efficiency savings Target yet to be identified			0	443,122	353,251	40,151	836,524
Total Savings/Income over MTFS		1,244,800	1,437,900	1,149,622	717,751	491,351	3,796,624
shortfall / (surplus) against MTFS Funding Gap		0	0	0	0	0	0

* Denotes savings previously approved.

NB: traffic lights denote risk associated with delivery